

The new Shellharbour Hospital & Integrated Services Project

Staff Presentation by Margot Mains
20 May 2021



Health
Illawarra Shoalhaven
Local Health District

Project update

The NSW Government has committed more than \$700 million for the new Shellharbour Hospital & Integrated Services project

Where is the project up to:

- A preferred greenfield site at Dunmore Road has been identified
- Due diligence for the site such as technical and environmental investigations are now underway before site acquisition
- A clinical services plan (CSP) is being drafted by the District
- An Architect has been appointed to design the hospital
- The Planning team continue to engage with staff to develop the CSP
- A package of additional works, known as the Integrated Services Project, will further enhance our services

The preferred site



An aerial shot of the preferred site at Dunmore Road

Why was this site chosen?

- The preferred site for the new Shellharbour Hospital has been identified at **Dunmore Road**, Shellharbour
- This site was chosen due to its **connections to transport**, the **road network** and the space to **grow the hospital** in the future
- The site is bordered by **Dunmore Road** and the **Princes Highway**
- The site has great connections to transport with **Shellharbour Junction Station** in walking distance
- The site is easily accessed via the **Princes Highway**
- Importantly, the site has the capacity for the hospital to continue to **grow into the future**

Now that the preferred site has been identified, due diligence investigations, which include technical studies such as environmental and transport are currently being done ahead of acquisition of the site.



Health

Illawarra Shoalhaven
Local Health District

Vision for the new Shellharbour Hospital

The hospital's **District role** will be:

- The District's **centre for high volume short stay elective surgery**, delivered in an efficient model, supported by purpose-designed facilities and tailored staffing profiles.
 - Elective joint centre
 - District-wide ophthalmology service
 - Significant growth in volume of elective surgery
 - Supported by assertive rehab models, beds and outpatient services.
- The District's **mental health** hub, with a wide range of inpatient and day-stay models
 - New PECC and Older Person's units
 - Digital operations centre for Mental Health

Growth in **volume and capability**:

- **Significant capacity growth in ED**, with the introduction of emergency short stay beds and a PECC
- Expanded **medical and aged care** bed base, with the introduction of **respiratory** and **cardiology** specialty services and **stroke beds**. Renal dialysis Unit
- A **close observation unit** for critical care
- Significantly expanded **operating theatre** capacity and **surgical bed base** (day only and overnight)
- Dedicated endoscopy suites
- Dedicated beds for **drug and alcohol medical withdrawal management**
- **Rehabilitation beds** to support the clinical services on site (eg. Orthopaedics)
- Significantly enhanced **outpatient** capacity



We know hospitals take time to plan, design, build and commission, so we have fast-tracked other projects so staff can move and work from fit-for-purpose facilities sooner rather than later.

And that leads us to the Integrated Services Project

The Integrated Services Project is a package of early works that will commence before the start of construction of the new hospital that will enhance our health network.

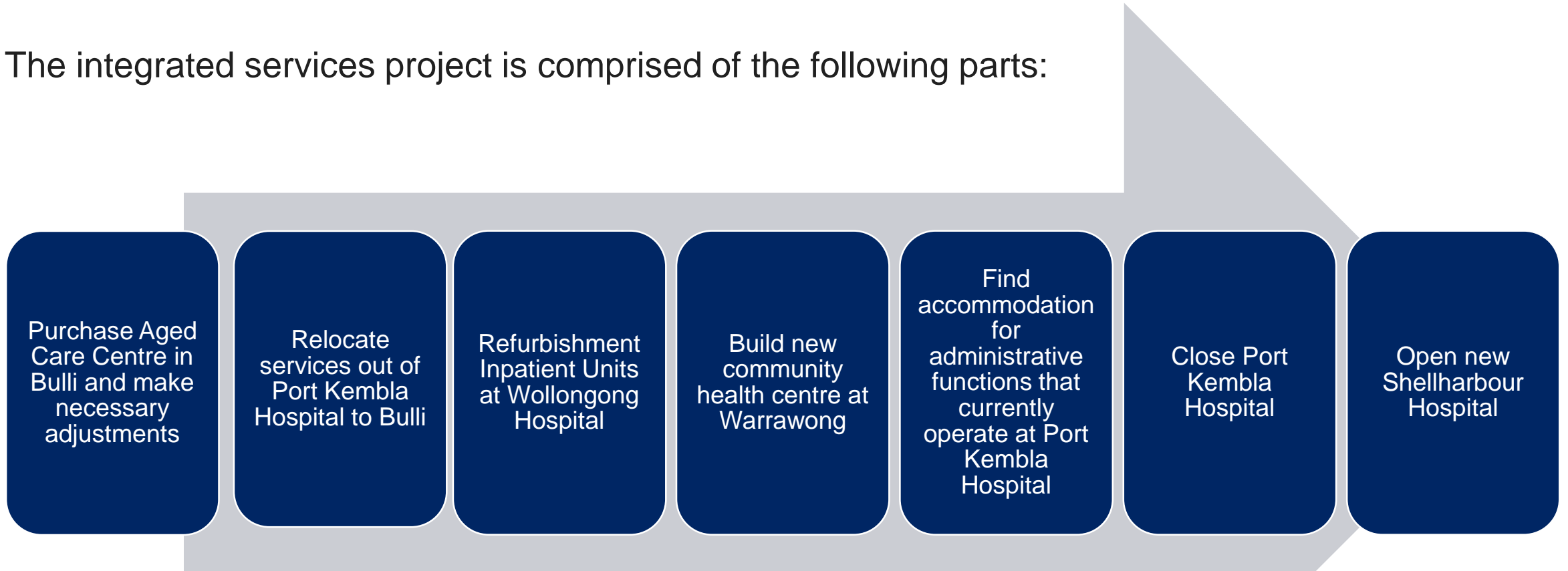
The Integrated Services Project includes:

- The purchase of the IRT facility co-located with the Bulli Hospital and Aged Care Services
- The refurbishment of two Inpatient Units at Wollongong Hospital for specialised high complexity palliative care and acute rehabilitation care
- Building a new community health centre in the Warrawong area

This project work will enable all the inpatient services and some of the outpatient services currently located at the aging Port Kembla Hospital to relocate to modern and fit-for-purpose facilities.

Integrated Services Project

The integrated services project is comprised of the following parts:



Health

Illawarra Shoalhaven
Local Health District

Integrated Services Project – the detail



Port Kembla Hospital

- The aging facility is coming to the end of its useful life.
- Over the next few years, services will slowly be relocated out of the hospital and into the new locations as part of the New Shellharbour Hospital and Integrated Services Project



Bulli facility

- Purchase of an aged care facility in Bulli
- The facility will accommodate additional subacute services in the Northern Illawarra
- Subacute inpatient services such as rehabilitation and subacute geriatric care, a Day Rehabilitation Hospital, as well as a range of outpatient services will be offered at the facility



Wollongong Hospital – refurbishments of two Inpatient Units

- Refurbishments for rehabilitation services at Ward C6 West to include enhanced Activity of Daily Living facilities and dedicated gymnasium
- Palliative Care works on Ward C7 East – full redesign and rebuild of existing floor layout with new patient and family support areas



Community Health Facility

- A brand new facility will be built in the Warrawong area to provide Community Health Services.
- The focus of this facility will be to provide much needed community health services to the local population
- Some of these services are currently provided at Port Kembla Hospital

Integrated Services Project – Anticipated Schedule

PROJECT	ANTICIPATED SCHEDULE
<ul style="list-style-type: none">• Refurb works at Bulli location completed• PKH inpatient services to relocate to Bulli	Q3 2022
<ul style="list-style-type: none">• Refurb works at Wollongong Hospital completed• Some inpatient beds and staff will then move to Wollongong Hospital from Bulli	Q4 2022
<ul style="list-style-type: none">• Commence works at New Shellharbour Hospital	Q1 2023
<i>CSP to determine other movements to New Shellharbour Hospital</i>	



Health
Illawarra Shoalhaven
Local Health District

More succinct timeframes for each of these projects will be shared once project scoping and planning has been completed

Why do we need to close Port Kembla Hospital?

It's sad to see a hospital close, particularly one as special as Port Kembla Hospital, but...

- It is a sad reality that all health buildings age and reach a point where they need a rebuild or modernisation work. Port Kembla Hospital was officially opened in 1965 and is coming to the end of its useful life.
- Hospital design has advanced greatly since Port Kembla was opened, including in the design of patient wards, the use of technology, work health and safety and functionality. Our facilities need to be fit for purpose and reflect contemporary ways of working.
- The cost, time and operational impact to modernise Port Kembla Hospital exceeds realistic and responsible budget options.
- The existing hospital site is at the top of a steep incline, not easily accessible to those who are less mobile.
- The site has limited onsite support and acute services, which restricts the scope of services that can be delivered.



Health

Illawarra Shoalhaven
Local Health District

What does this mean for staff at PKH?

Staff will slowly be relocated to modern and fit-for-purpose facilities

Staff who currently work at Port Kembla Hospital will be relocated to new and modern work spaces. A timeframe for this is currently being scoped.

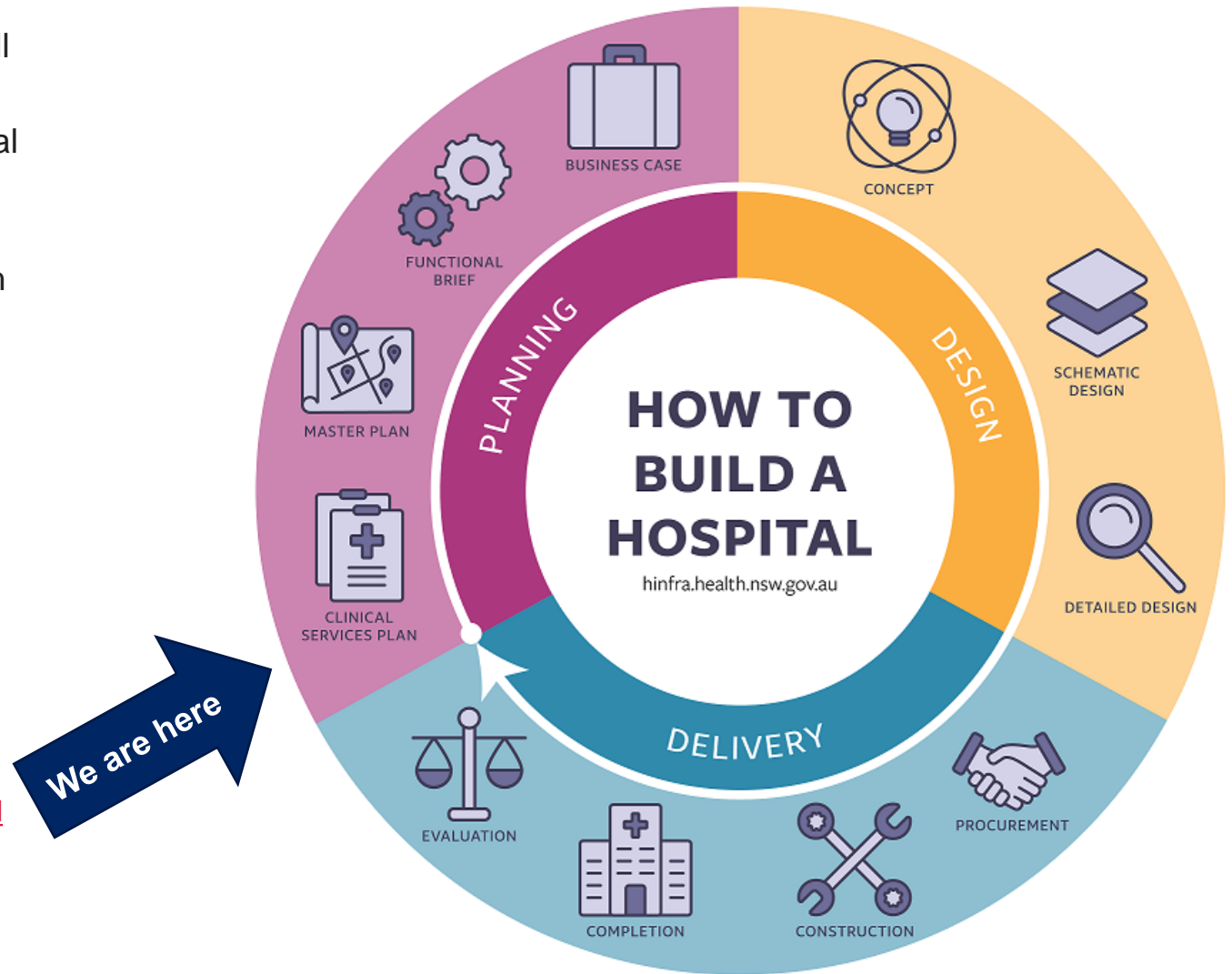
- Clinicians, in-patient hospital staff and some allied health will be the first to be relocated
- For Administrative and non-front facing clinical staff a transition and decant plan will be developed to determine suitable alternative work space
- A review of Hillview Childcare will be undertaken and the future of the service considered.

What next?

- Site investigations of the preferred site for the New SHH will now commence before formal acquisition.
- The Clinical Services Plan for the new Shellharbour Hospital is currently being drafted. Considerable consultation has occurred with staff during the development.
- Project scoping to determine costs and timeframes for each of the elements of the Integrated Services is underway.
- Consultation with the Hospital's Consumer Advisory Group and Project User Groups has commenced.
- We will provide staff with updates regularly.
- Negotiations with IRT to purchase the facility at Bulli have commenced.
- Search for suitable land for Warrawong Community Health Centre and planning for services will progress

More information on how hospitals are built:

<https://www.hinfra.health.nsw.gov.au/our-business/how-to-build-a-hospital>



QUESTIONS

If you have other questions, please email the Communications team at
ISLHD-ProjectComms@health.nsw.gov.au



Health
Illawarra Shoalhaven
Local Health District